## PAY From Page A7

Decker said the firm's management talked to its associate committee and director of associate development Deidre Mullen before announcing the change a few weeks back. The change will take place when the first-years arrive next month. Second- and third-year associates will receive proportional rais-

As for Cozen O'Connor associates in their fourth year and above, they will be subject to merit raises start-

ing in January. Those raises will be based on 'I think law students Rhoads, Saul Ewing, quality and quantity of work as well as firm citizenship. The firm credits associates for up to 50 hours of pro bono work toward their billable requirements. Decker said adopting merit-based raises means that a fifth-year associate could conceivably make more than a sixth- or seventh-year associate.

"We want to reward our better performers," Decker said. "We already do it with bonuses, which will continue. And now we'll do it with salaries."

Decker said the criteria for annual bonuses could get tougher. While Decker said the basic plan would be the same, firm management will take a more careful look at associate performance.

"If an associate's performance is just OK, then they might not get \$5,000," Decker said. "They might just get \$2,000 or \$3,000. But if they are a good or great performer, then they will get a sizable bonus."

In the case of the firm's starting salaries, perception did equal reality, as Cozen O'Connor's \$100,000 was

the lowest among the large firm competitors. Cozen O'Connor's move brings it even with Blank Rome, which in February quietly announced that it would be raising salaries from \$105,000 to \$110,000, effective in September. Reed Smith also moved up to \$110,000 this year.

Ballard Spahr Andrews & Ingersoll, Pepper Hamilton and Wolf Block Schorr & Solis-Cohen are currently at \$107,000, while Duane Morris, Montgomery

tend to just look at

salary and not

bonus,' the managing

partner says. 'If they

had considered both

... they would have

found that we were

competitive."

McCracken Walker & Schnader Harrison Segal & Lewis, Hangley Aronchick Segal & Pudlin and Buchanan Ingersoll still pay \$105,000.

The latter group of firms is joined by Stradley Ronon Stevens & Young and Dilworth Paxson, both of which decided to move to \$105,000.

Dilworth Paxson was at \$100,000, while Stradley Ronon was at \$102,000. Both firms said they moved up to become more competitive in the marketplace.

When contacted about Cozen O'Connor's salary increase, at least two large firms, Ballard Spahr and Saul Ewing, said they were in the process of discussing what to do with their starting salaries.

According to recent reports, Fox Rothschild lists its starting salary as \$100,000 while Obermayer Rebmann Maxwell & Hippel pays \$95,000. ◆

Jeff Blumenthal reports for the Legal Intelligencer, a Philadelphia affiliate of the Daily Business

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# LEGAL EVENTS From Page A7

18 at the Harbor Beach Marriott Resort & Spa, 3030 Holiday Drive, Fort Lauderdale. Cost: members \$155, nonmembers \$175, CLA breakfast \$35, installation banquet \$50. Call (800) 433-4352.

### Sept. 24

Federal Bar Association: Luncheon meeting, noon to 1:30 p.m., Colony

Hotel, 155 Hammon Ave., Palm Beach. Cost: members \$30, nonmembers and walk-ins \$35. Call (561) 650-7217, Ext.

For an expanded list of South Florida please legal events, www.DailyBusinessReview.com.

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